2021 TALENT MANAGEMENT COMPENSATION REPORT



SCIENCE + SIMPLICITY

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ABOUT THIS REPORT

The Talent Strategy Group is proud to bring you the highest quality research on human resources and the talent management profession. This 2021 Talent Management Compensation report is one of our periodic surveys to measure the state of the talent management function.

In May and June 2021, we solicited data from our contacts by email and broadly on LinkedIn. We received valid data from 101 companies.

The compensation figures listed have been adjusted based on various factors and should be taken as a rough guide to compensation levels with reasonable variance around the mean.

Thank you for your participation and your interest in the survey findings. I hope that you will personally participate in our upcoming surveys and encourage your team or clients to do the same.

Best regards,

Marc Effron

President

The Talent Strategy Group



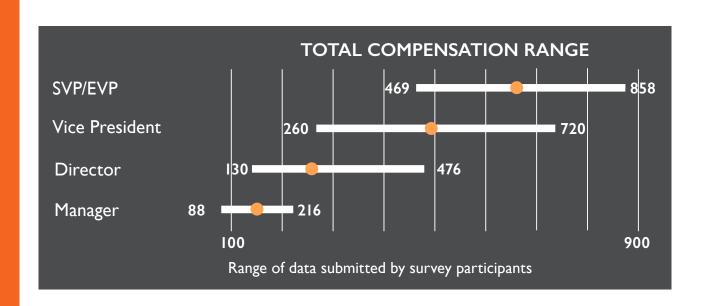
TALENT MANAGEMENT

TALENT MANAGEMENT

AVERAGES AND RANGES - NORTH AMERICA -

LEVEL	BASE	BONUS	TOTAL CASH	LTI	TOTAL COMP
EVP/SVP*	\$307	57% \$175	\$482	57% \$175	\$657
Vice President*	283	36 102	385	39 110	495
Director*	176	23 40	216	20 35	251
Manager	127	10 13	140	5 6	146

^{*}There was no meaningful difference in compensation when these roles were indicated as being the company's "Top Talent Management job"





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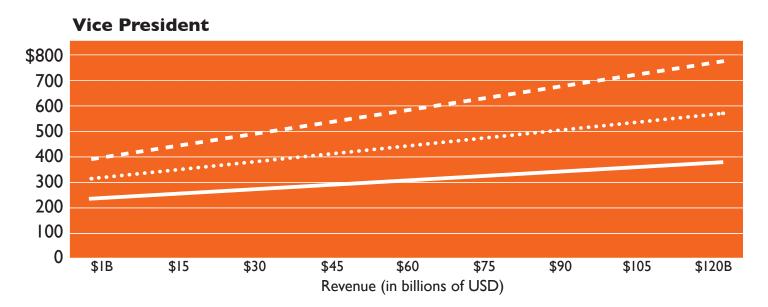
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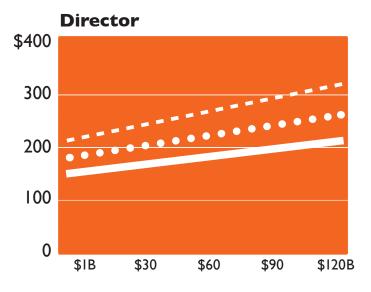


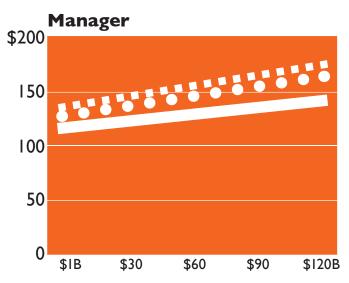
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TALENT MANAGEMENT BY COMPANY REVENUE







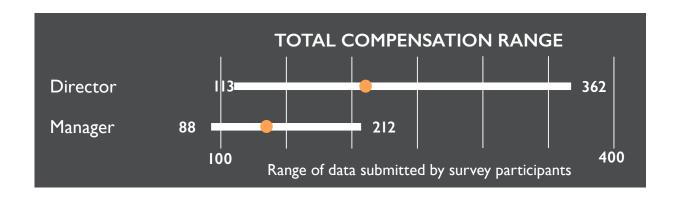


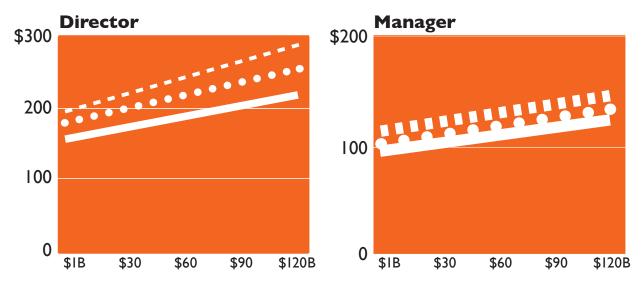
LEARNING & DEVELOPMENT

LEARNING & DEVELOPMENT

AVERAGES & BY COMPANY REVENUE

LEVEL	BASE	BONUS	TOTAL CASH	LTI	TOTAL COMP
Director	\$161	18% \$29	190	11% \$18	\$208
Manager	117	12 14	131	3 4	135



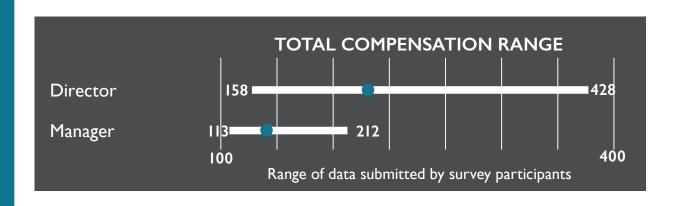




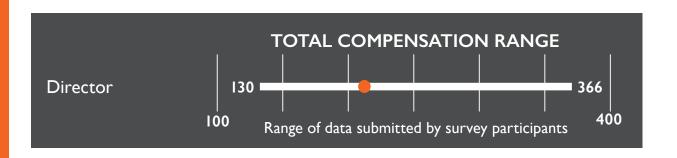
ORGANIZATION DEVELOPMENT/ ORGANIZATION EFFECTIVENESS

DIVERSITY,
EQUITY AND
INCLUSION

LEVEL	BASE	BONUS	TOTAL CASH	LTI	TOTAL COMP
Director	\$188	29% \$55	\$243	21% \$39	\$282
Manager	131	12 16	147	4 5	152



LEVEL	BASE	BONUS	TOTAL CASH	LTI	TOTAL COMP
Director	\$154	30% \$46	\$200	12% \$18	\$218



SUPPLEMENTARY BENEFITS AND INFORMATION

INFLUENCES ON COMPENSATION

	BASE PAY INCREASE	ANNUAL BONUS	LONG-TERM COMPENSATION
A LEADER'S PERFORMANCE HAS A SIGNIFICANT IMPACT ON WHICH OF THESE COMPENSATION ELEMENTS?	78%	73%	56%
A LEADER'S POTENTIAL TO ADVANCE HAS A SIGNIFICANT IMPACT ON WHICH OF THESE COMPENSATION ELEMENTS?	45%	27%	55%

	VACATION DAYS (% W/ UNLIMITED VACATION)	CAR ALLC	% RECEIVING CAR ALLOWANCE & AVERAGE ALLOWANCE	
SVP/EVP	19 (34%)	20%	\$764	\$820
Vice President	19 (22%)	10%	\$750	\$705
Director	18 (10%)	9%	\$719	\$338
Manager	16 (8%)	4%	\$375	\$335