## 2021

## TALENT MANAGEMENT

 COMPENSATION REPORTSCIENCE + SIMPLICITY

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## ABOUT <br> THIS REPORT

The Talent Strategy Group is proud to bring you the highest quality research on human resources and the talent management profession. This 2021 Talent Management Compensation report is one of our periodic surveys to measure the state of the talent management function.

In May and June 202I, we solicited data from our contacts by email and broadly on Linkedln. We received valid data from IOI companies.

The compensation figures listed have been adjusted based on various factors and should be taken as a rough guide to compensation levels with reasonable variance around the mean.

Thank you for your participation and your interest in the survey findings. I hope that you will personally participate in our upcoming surveys and encourage your team or clients to do the same.

Best regards,


President
The Talent Strategy Group

## TALENT

 MANAGEMENT
## TALENT MANAGEMENT averages and ranges <br> - NORTH AMERICA -

| LEVEL | BASE | BONUS | TOTAL | LTI | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EVP/SVP* | $\$ 307$ | $57 \%$ | $\$ 175$ | $\$ 482$ | $57 \%$ | $\$ 175$ |
| Vice President* | 283 | 36 | 102 | 385 | 39 | 110 |

*There was no meaningful difference in compensation when these roles were indicated as being the company's "Top Talent Management job"


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## TALENT MANAGEMENT bY COMPANY REVENUE

## Vice President





## KEY:

BASE SALARY


BASE + BONUS + LONG-TERM INCENTIVE

Line thickness allows for variance since compensation questions were asked in $\$ 25 \mathrm{~K}$ bands.

## LEARNING \& DEVELOPMENT

## LEARNING \& DEVELOPMENT AVERAGES \& BY COMPANY REVENUE

| LEVEL | BASE | BONUS | TOTAL <br> CASH | LTI | TOTAL |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| COMP |  |  |  |  |  |  |  |
| Director | $\$ 161$ | $18 \%$ | $\$ 29$ | 190 | $11 \%$ | $\$ 18$ | $\$ 208$ |
| Manager | 117 | 12 | 14 | 131 | 3 | 4 | 135 |



NOTE: All compensation figures are in USD000's

# ORGANIZATION DEVELOPMENT/ <br> ORGANIZATION EFFECTIVENESS 

$$
\begin{array}{r}
\text { DIVERSITY, } \\
\text { EQUITY AND } \\
\text { INCLUSION }
\end{array}
$$

| LEVEL | BASE | BONUS | TOTAL <br> CASH | LTI | TOTAL |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Director | $\$ 188$ | $29 \%$ | $\$ 55$ | $\$ 243$ | $21 \%$ | $\$ 39$ |
| Manager | 131 | 12 | 16 | 147 | 4 | 5 |



| LEVEL | BASE | BONUS | TOTAL <br> CASH | LTI | TOTAL <br> COMP |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Director | $\$ 154$ | $30 \%$ | $\$ 46$ | $\$ 200$ | $12 \%$ | $\$ 18$ |



## SUPPLEMENTARY BENEFITS AND INFORMATION

INFLUENCES ON COMPENSATION

|  | BASE PAY <br> INCREASE | ANNUAL <br> BONUS | LONG-TERM <br> COMPENSATION |
| :--- | :---: | :---: | :---: |
| A LEADER'S PERFORMANCE <br> HAS A SIGNIFICANT IMPACT <br> ONWHICH OF THESE <br> COMPENSATION ELEMENTS? | $78 \%$ | $73 \%$ | $56 \%$ |
| A LEADER'S POTENTIAL TO <br> ADVANCE HAS A SIGNIFICANT <br> IMPACT ONWHICH OF THESE <br> COMPENSATION ELEMENTS? | $45 \%$ | $27 \%$ | $55 \%$ |


|  | VACATION <br> DAYS (\% W/ <br> UNLIMITED <br> VACATION) |  <br> AVERAGE ALLOWANCE | VALUE OF <br> ALL OTHER <br> BENEFITS |
| ---: | :---: | :---: | :---: |
| SVP/EVP | $19(34 \%)$ | $20 \%$ | $\$ 764$ |
| Vice President | $19(22 \%)$ | $10 \%$ | $\$ 750$ |
| Director | $18(10 \%)$ | $9 \%$ | $\$ 719$ |
| Manager | $16(8 \%)$ | $4 \%$ | $\$ 375$ |

